Q3 2025 Revenues

Michel Denis - President and CEO Céline Brard - Chief Financial Officer



SET THE WORLD

IN MOTION

Disclaimer

This presentation includes only summary information and does not in any way purport to be comprehensive. None of the Company or any of its affiliates, directors, officers, advisors and employees accepts any obligation, liability, claim or remedy for any loss arising from any use of these presentation materials or their contents or otherwise arising in connection with these materials, whether or not arising from the negligence of the Company.

This presentation may include market data and certain industry forecasts obtained from internal surveys, estimates, reports and studies, as well as external market research, publicly available information and industry publications. The Company, its affiliates, directors, officers, advisors and employees have not independently verified the accuracy, adequacy, reliability, completeness of any such market data and industry forecasts and make no representations or warranties in relation thereto.

This presentation may include forward-looking statements, which are based on current beliefs, expectations and assumptions, including without limitation assumptions regarding present and future business strategies and the business environment in which the Company operates, and involve known and unknown risk, uncertainties and other factors, which may cause actual results, performances or achievements, or industry results or other events, to be materially different from those expressed or implied by such forward-looking statements. Forward-looking statements speak only as of the date of this presentation and the Company expressly disclaims any obligation or undertaking to release any update or revisions to any forward-looking statements that this presentation may contain to reflect any change in expectations or any change in events, conditions or circumstances on which these forward-looking statements are based. Forward looking statements are for illustrative purposes only. Recipients of this presentation are cautioned that forward-looking information and statements are not guarantees nor undertakings of future performances and are subject to various risks and uncertainties, many of which are difficult to predict and beyond the control of the Company.

Neither this presentation nor any copy of it may be taken, transmitted into or distributed in the United States of America, Canada, Japan or in any other jurisdiction where applicable laws restrict the transmission or distribution of this presentation.









As a worldwide reference in handling, access platforms and earthmoving, Manitou Group's mission is to improve working conditions, safety and performance throughout the world, while protecting people and their environment.

SET THE WORLD







Key facts - CSR & innovation

- Announcement of an agreement to create a joint venture in Le Mans, France, specializing in the manufacture of lithium-ion batteries
 - Accelerate the rollout of our electric machine ranges.
 - In line with our ambitions announced during the presentation of our new "LIFT" roadmap and our low-carbon trajectory.





- » Manitou Group commits to decarbonize international logistics
 - First shipment of telehandlers to Canada and the United States. Eventually, aerial work platforms will also be shipped.
 - Reduction of more than 80% in CO₂ emissions compared to a conventional cargo ship of the same capacity.







» Expansion of the compact loader range

Five new models—three skid steers and two compact track loaders—with high capacity (from 1.4 t to 1.6 t).

Among the best in the industry in terms of breakout force, hydraulic power, and auxiliary hydraulic system.





- » Expansion of the GEHL brand dealer network in Latin America
 - Objectives: to enhance service quality and product availability for customers in the region.
 - Twelve new distribution points covering Brazil, Mexico, Panama, Peru, and Colombia with the dealer Chaneme.





Highlights

- Cumulative 9-month revenues 2025 of €m 1,842, -8% vs. 9-month revenues 2024, -7% like for like⁽¹⁾
- » Q3 2025 revenues of **€m 568**, -4% vs. Q3 2024
- » Q3 2025 order intake on equipment of **€m 429** vs. **€m** 252 in Q3 2024, +70% vs 2024
- End of Q3 2025 order book⁽²⁾ on equipment at **€m 1,009** vs. **€m** 1,107 in Q3 2024



⁽¹⁾ at constant scope and exchange rates (2) term defined in the appendix

Q3 2025 Revenues

Q3 2024 Revenues						Q3 2025 Revenues					
South Eur.	North Eur.	Americas	APAM	Tot.	€m % tot.	South Eur.	North Eur.	Americas	APAM	Tot.	
168	153	124	45	489	Product	169	156	91	49	465	
28%	26%	21%	8%	82%	Division	30%	27%	16%	9%	82%	
39	34	18	14	104	S&S	37	33	18	14	102	
7%	6%	3%	2%	18%	Division	7%	6%	3%	2%	18%	
207	186	142	58	593	Tatal	206	189	109	63	568	
35%	31%	24%	10%	100%	Total	36%	33%	19%	11%	100%	

S&S: Services and Solutions

Faster-growing boxes (vs.avg)



Evolution Q3 2025 vs Q3 2024

		Revenues Q3 2025 vs Q3 2024									
	Rev. in €m in %	South Europe	North Europe	Americas	APAM	Total					
7	Product Division	+1 +1%	+3	-33 -27%	+5 +10%	-24 -5%					
	S&S Division	-2	-1	+0	+0	-2					
	Total	-5% -1 -0%	-2% +3 +2%	+2% -33 -23%	+2% +5 +8%	-2% -25 -4%					



9 months Revenues

	9 mont		9 months 2025 Revenues							
South Eur.	North Eur.	Americas	APAM	Tot.	€m % tot.	South Eur.	North Eur.	Americas	APAM	Tot.
590	599	357	146	1692	Product	535	520	325	148	1529
30%	30%	18%	7%	85%	Division	29%	28%	18%	8%	83%
114	102	53	39	308	S&S	115	100	55	43	314
6%	5%	3%	2%	15%	Division	6%	5%	3%	2%	17%
704	701	410	185	2000	Total	650	620	381	191	1842
35%	35%	20%	9%	100%	Total	35%	34%	21%	10%	100%

S&S: Services and Solutions

Faster-growing boxes (vs.avg)



Evolution 9 months 2025 vs 9 months 2024

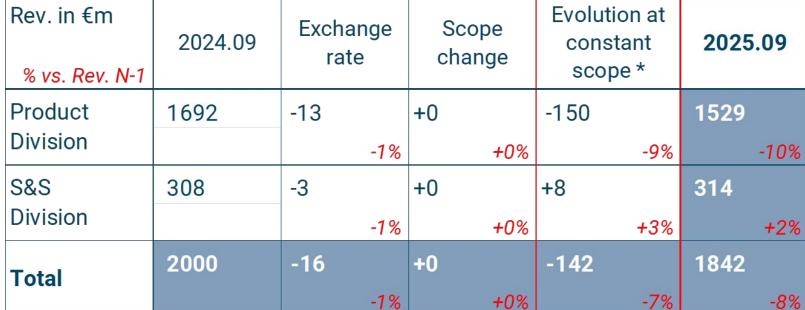
Revenues 9 months 2025 vs 9 months 2024

Rev. in €m	South Europe		North Europe		Americas		APAM		Total	
Product Division	-55		-78		-32		+2		-163	
DIVIDION	,	-9%		-13%		-9%		+1%		-10%
S&S	+2		-2		+3		+4		+6	
Division		+1%		-2%		+5%		+10%		+2%
Total	-54		-81		-29		+6		-158	
		-8%		-12%		-7%		+3%		-8%





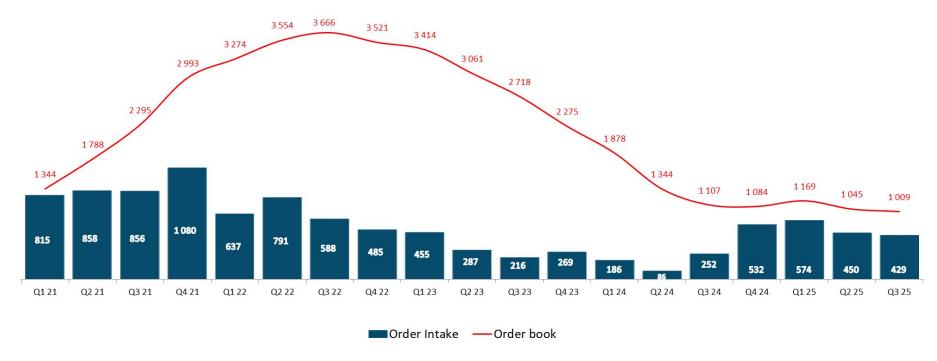
Evolution vs 2024





^{*} at constant scope and exchange rate

Order intake and order book on equipment (€m)



The order book represents approximately 6 months of activity.



Operational review

- Continued increase in order intake, up compared to Q3 24.
- Strengthening of our position in most geographic areas. Despite a market downturn, our group demonstrated greater resilience.
- » Revenues of the Product division was negatively impacted by higher tariffs and unfavorable exchange rate effects.
- » Stronger resilience of the S&S activity.

Strengthening of the group's positioning despite a decline in revenues





2025 Outlook



US tariff situation

- Manitou Group is affected both by products imported into the US and by machines manufactured in the US.
- » The group is currently implementing several measures to mitigate the effects of the increase in customs duties.



Outlook

Anticipation of a slight decline in 2025 revenues, of around 4% compared with 2024.

Anticipation of a recurring operating profit representing 5.3% of revenues.



Appendix - Definitions

Like for like, so at constant scope and exchange rates:

- » Scope:
 - no company acquired in 2024 and 2025 that could impact the current period published,
 - no company exited the scope in 2024 and 2025.
- » Application of the exchange rate of the previous year on the aggregates of the current year.

Order book:

The order book corresponds to machine orders received and not yet delivered, for which the group:

- » has not yet provided the promised machines to the customer,
- » has not yet received consideration and has not yet been entitled to consideration.

These orders are delivered within less than one year and may be cancelled.

The order book may vary due to changes in consolidation scope, adjustments, and foreign currency translation effects.



THANK YOU

MANITOU

SET THE WORLD

IN MOTION