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Highlights

- Q3 21 revenues of **€432m**, +10% vs. Q3 20
- Cumulative 9-month sales of €1,402m, +22% vs. 9-month sales 20, +23% like for like*
- Q3 21 order intake on equipment of €856m vs. €301m in Q3 20
- 4th consecutive quarter of record order intake
- End of Q3 21 order book on equipment at **€2,295m** vs. **€**544m in Q3 20
- 3rd consecutive quarter of record machine backlog
- Growing tensions in the supply chain

Strong commercial momentum in a pressured environment



^{*} at constant scope and exchange rates: terms defined in the appendix

Q3 2021 review

- Jacqueline Himsworth and Michel Denis voted Entrepreneurs of the Year for West region of France
- Triple QEHS ISO 45000 certification obtained for all French sites
- On the way up: first edition of the new annual meeting dedicated to CSR







Launch of the first electric Rotating telehandler

- First electric telehandler on the market
- 2 versions:
 - Full electric
 - Hybrid (additional diesel engine to recharge the battery)



Q3 21 Revenue Matrix

	Q3	2020 Rever	nue			Q3 2021 Revenue							
South Eur.	North Eur.	Americas	APAM	Tot.	€m % tot.	South Eur.	North Eur.	Americas	APAM	Tot.			
97	132	56	27	312	Product	103	153	64	30	350			
25%	34%	14%	7%	80%	Division	24%	35%	15%	7%	81%			
29	27	13	10	79	S&S	28	28	15	11	82			
79	7%	3%	3%	20%	Division	6%	7%	3%	2%	19%			
126	159	69	37	391	Tot.	131	181	79	41	432			
32%	41%	18%	10%	100%	101.	30%	42%	18%	9%	100%			

Faster-growing boxes (vs.avg) shown in green

S&S: Services & Solutions

9 months revenue Matrix

9 months 2020 Revenue								9 months 2021 Revenue									
South	Eur.	Nort Eur	2000	Amer	icas	APAN	M	То	t.	€m % tot.	South	n Eur.	North Eur.	Americas	APAM	Та)t.
321		354		177		80		932		Product	357		485	210	102	1153	3
	28%		31%		15%		7%		81%	Division		25%	35%	15%	75	6	82%
79		77		40		25		221		S&S	87		87	43	31	248	
	7%		7%		3%		2%		19%	Division		6%	6%	3%	25	6	18%
400		431		216		105		1153	3	Tot	444		572	254	132	1402	2
27	35%		37%		19%		9%		100%	Tot.		32%	41%	18%	99	6	100%

Faster-growing boxes (vs.avg) shown in green

S&S: Services & Solutions

Evolution Q3 2021 vs. Q3 2020





Rev. in €m	South	North	Americas	APAM	Total	
in %	Europe	Europe	Afficilicas	AFAIVI		
Product	+6	+21	+8	+3	+38	
Division	+6%	+16%	+15%	+11%	+12%	
S&S	-1	+1	+2	+1	+2	
Division	-4%	+5%	+12%	+7%	+3%	
Total	+5	+22	+10	+4	+41	
	+4%	+14%	+14%	+10%	+10%	

Evolution 9 months 2021 vs. 9 months 2020





Rev. in €m	South	North	Americas	APAM	Total	
in %	Europe	Europe	Americas	APAIVI		
Product	+36	+130	+33	+22	+222	
Division	+11	% +37%	+19%	+28%	+24%	
S&S	+8	+10	+4	+6	+27	
Division	+10	% +13%	+10%	+22%	+12%	
Total	+44	+140	+37	+27	+249	
	+11	% +32%	+17%	+26%	+22%	

Evolution vs. 2020





Rev. in €m % vs. Rev. N-1	2020.09	Exchan	ge rate	Scope	change		tion at stant pe *	2021	1.09
Product	932	-11	ÿ	0		233		1 153	3
Division			-1%		0%		25%		24%
S&S	221	-2		0		29		248	
Division	8		-1%		0%		13%		12%
Total	1 153	-13		0		262		1 402	2
			-1%		0%		23%		22%

^{*} at constant scope and exchange rates: definition in appendix

Order intake and order book on equipment (€m)



Product division Operational review

- Historic level of order intake
- Sustained level of activity
- Very long delivery times
- Increased tension in the supply chain



A well-oriented but more complex context

S&S division Operational review

- High level of activity
- Low capacity to renew the group's rental fleet
- Tensions in the supply chain



A confirmed dynamism

Outlook 2021

Sales

Anticipation of a 2021 turnover increase of around 15% compared to 2020

Profitability

Expected annual growth in the current operating income rate of around 130 basis points compared to 2020

Appendix - Definition

Like for like, at constant scope and exchange rates:

- scope: there are no acquired or exiting companies in 2020 and 2021
- application of the exchange rate of the previous year on the aggregates of the current year

Thank you for your attention

