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Highlights

- Q4 20 revenues of **€432m**, -13% vs. Q4 19
- 2020 revenues of **€1 585m**, -24% vs. 2019, -24% like for like*
- Q4 20 order intake on equipment of €727m vs. €483m in Q4 19
- End of Q4 20 order book on equipment at **€918m** vs. **€**595m in Q4 19
- Announcement of the closure of the Waco site (Tx) with effect from Q1 2021
- Announcement of a simplified organization of the group with 2 divisions starting in 2021
- New Horizons 2025 roadmap presented in early January

A very strong recovery in activity and a backlog close to the historical record



^{*} at constant scope and exchange rates : definition in appendix

Q4 Revenue matrix

Q4 2019 Revenue						Q4 2020 Revenue					
South Eur.	North Eur.	Americas	APAM	Tot.	€m % tot.	South Eur.	North Eur.	Americas	APAM	Tot.	
118	147	36	33	333	B 4110	118	110	25	22	275	
24%	30%	7%	7%	67%	МНА	27%	25%	6%	5%	64%	
6	12	51	12	81	CED	9	13	43	13	79	
1%	2%	10%	2%	16%	CEP	2%	3%	10%	3%	18%	
28	29	14	10	80	COC	27	29	12	10	79	
6%	6%	3%	2%	16%	S&S	6%	7%	3%	2%	18%	
152	187	100	55	494	Tot	155	152	80	45	432	
31%	38%	20%	11%	100%	Tot.	36%	35%	18%	10%	100%	

MHA: Material Handling & Access

CEP: Compact Equipment Products

S&S: Services & Solutions

Faster-growing boxes (vs.avg) shown in green

12 months Revenue matrix

12 months 2019 Revenue						12 months 2020 Revenue					
South Eur.	North Eur.	Americas	APAM	Tot.	€m % tot.	South Eur.	North Eur.	Americas	APAM	Tot.	
543	665	129	119	1456	NALLA	425	431	87	81	1023	
26%	32%	6%	6%	70%	МНА	27%	27%	6%	5%	65%	
23	45	219	41	328	CED	24	47	157	34	262	
1%	2%	10%	2%	16%	CEP	1%	3%	10%	2%	17%	
111	103	54	41	309	S&S	107	106	52	36	300	
5%	5%	3%	2%	15%	303	7%	7%	3%	2%	19%	
677	814	403	201	2094	Tot.	555	584	296	150	1585	
32%	39%	19%	10%	100%	101.	35%	37%	19%	9%	100%	

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Evolution vs. 2019







in €m in 9	50 5000	South Europe		North Europe		Americas		APAM		Total	
MHA	-118	3	-234		- 42		-38		-432		
		-22%		-35%		-32%		-32%		-30%	
CEP	+0		+1		-62		-7		-67		
g.		+2%		+3%	S.	-28%		-16%		-20%	
S&S	-4		+3		-3		- 5		- 9		
		-4%		+3%	e.v	-5%		-13%	æ	-3%	
Total	-122	2	-230	_	-106	j	-50		-509		
		-18%		-28%		-26%		-25%		-24%	

Evolution vs. 2019





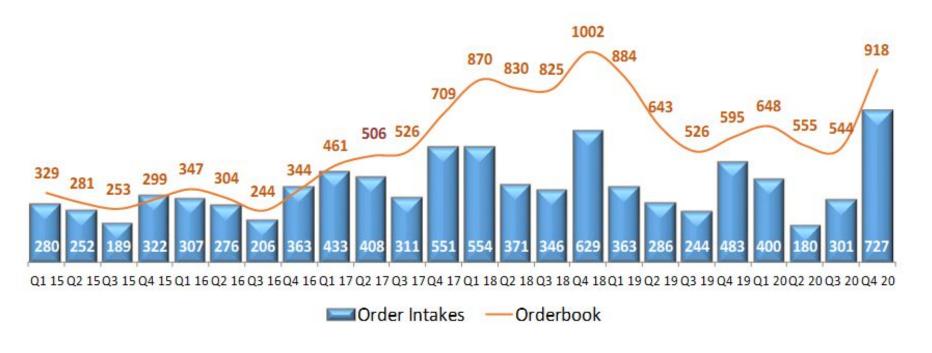


Rev. in €m % vs. Rev. N-1	2019.12	Exchange rate		Scope change		Evolution at constant scope*		2020.12
MHA	1456	-12		-1,0		-419		1 023
		,	-1%	3	0%		-29%	-30%
CEP	328	-5		1,3		-63		262
			-2%		0%		-19%	-20%
S&S	309	-5		5,9		-10		300
			-2%		2%		-3%	-3%
Total	2094	-22		6,3		-492		1 585
			-1%		0%		-24%	-24%

^{*} at constant scope and exchange rates : definition in appendix

Q4 order intake & order book on equipment

MHA & CEP - €m



Q4'20, historical record for order intake

MHA operational review

- Good level of activity
- Strong rebound in orders
- Come back of the rental companies
- Fluidity of the supply chain
- Major ERP deployment on time on budget
- Organizational restructuring in preparation for the merger of MHA with the CEP division



Strong commercial recovery and operational performance

CEP operational review

- Good level of activity
- Strong order intake
- Come back of the rental companies
- Announcement of industrial reorganization with closure of the Waco plant (Tx)
- Organizational restructuring in preparation for the merger of CEP with the MHA Division

Transformation, simplification and alignment



S&S operational review

- Sustained level of activity
- Resilience with 2020 revenue close to that of 2019
- Continued development of services
- Strengthening customer-focused financial partnerships
- Continued development of digital solutions



Resilience, and continued development

Outlook

Outlook for a 2021 revenue up by around 10 % compared to 2020

Appendix - Definition

Like for like, at constant scope and exchange rates:

- scope: for 2019 acquisitions (Mawsley Machinery Ltd on October 29, 2019), subtraction of their contribution, from January 1st, 2020, to the anniversary date of their acquisition. There is no exit in 2019. There is no acquired entity nor exit in 2020.
- application of the exchange rate of the previous year on the aggregates of the current year.