MANIUU GROUP

Q3'16 Revenue

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MUSTANG

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Highlights

- Q3'16 revenues of €323m, +18% vs. Q3'15, +21% at constant exchange rate
- Cumulative 9-month sales of €1,012m, +6% vs. Q3'15, +8% at constant exchange rate
- Q3 order intakes on equipment of **€206m** vs. €189m in Q3'15
- End of Q3 order book at €244m vs. €253m in Q3'15 and €299m in Q4'15



The Group's life

- July: Manitou buys back 2.8% of its share capital from Toyota Industries Corporation
- August: Inauguration of our assembly facilities in Brazil
- September: Inauguration of new distribution & imports premises in South Africa
- September: Electra Mining trade show in South Africa
- September: 2016 AGEFI midcaps corporate governance gold award



Q3 Revenue Matrix

| | Q3'15 Revenue | | | | | Q3'16 Revenue | | | | |
|---------------|---------------|-----|------|------------------|-------------|---------------|---------------|-----|------|------|
| South Eur. | North Eur. | Am. | APAM | Tot. | €m %tot. | South Eur. | North Eur. | Am. | APAM | Tot. |
| 60 | 76 | 16 | 16 | 168 | | 68 | 114 | 17 | 22 | 219 |
| 22% | 28% | 6% | 6% | <mark>61%</mark> | MHA | 21% | 35% | 5% | 7% | 68% |
| 2 | 6 | 37 | 5 | 50 | CEP | 2 | 7 | 34 | 4 | 47 |
| 1% | 2% | 14% | 2% | 18% | CEP | 1% | 2% | 11% | 1% | 15% |
| 19 | 17 | 13 | 6 | 55 | 696 | 20 | 17 | 12 | 7 | 56 |
| 7% | 6% | 5% | 2% | 20% | S&S | 6% | 5% | 4% | 2% | 17% |
| 81 | 100 | 65 | 27 | 273 | Tat | 90 | 138 | 63 | 33 | 323 |
| 30% | 37% | 24% | 10% | 100% | Tot. | 28% | 43% | 19% | 10% | 100% |

MHA: Material Handling & Access

CEP: Compact Equipment Products

S&S: Services & Solutions

Faster-growing boxes (vs. avg) shown in green

Q3 2016 Revenue | October 20, 2016



| 9-month 2015 Revenue | | | | | 9-month 2016 Revenue | | | | | |
|----------------------|---------------|-----|------|------|----------------------|---------------|---------------|-----|------|-------|
| South Eur. | North Eur. | Am. | APAM | Tot. | €m % tot. | South Eur. | North Eur. | Am. | APAM | Tot. |
| 201 | 289 | 45 | 58 | 594 | NALLA | 276 | 312 | 48 | 58 | 695 |
| 21% | 30% | 5% | 6% | 62% | MHA | 27% | 31% | 5% | 6% | 69% |
| 6 | 17 | 159 | 13 | 195 | CEP | 6 | 19 | 114 | 11 | 151 |
| 1% | 2% | 17% | 1% | 20% | CEP | 1% | 2% | 11% | 1% | 15% |
| 60 | 50 | 36 | 19 | 165 | C 9 C | 60 | 53 | 35 | 19 | 167 |
| 6% | 5% | 4% | 2% | 17% | S&S | 6% | 5% | 3% | 2% | 16% |
| 267 | 357 | 240 | 90 | 954 | Tot | 343 | 384 | 197 | 88 | 1 012 |
| 28% | 37% | 25% | 9% | 100% | Tot. | 34% | 38% | 19% | 9% | 100% |

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Q3 2016 Revenue | October 20, 2016



Evolution vs. 2015





| in M€ in % | South. Europe | North. Europe | Am. | APAM | Total | |
|----------------------|------------------|------------------|-------------|------------|-------------|--|
| MHA | +75 | +23 | +3 | -0 | +100 | |
| | <i>+37%</i> | +8% | +6% | -1% | +17% | |
| CEP | +0 | +2 | -45 | -2 | - 44 | |
| | +8% | +12% | -28% | -16% | -23% | |
| <mark>5&5</mark> | +1 | +3 | -1 | -0 | +2 | |
| | +1% | +6% | -3% | -1% | +1% | |
| Total | +76 | +28 | - 44 | - 3 | +58 | |
| | +29% | +8% | -18% | -3% | +6% | |



Evolution vs.

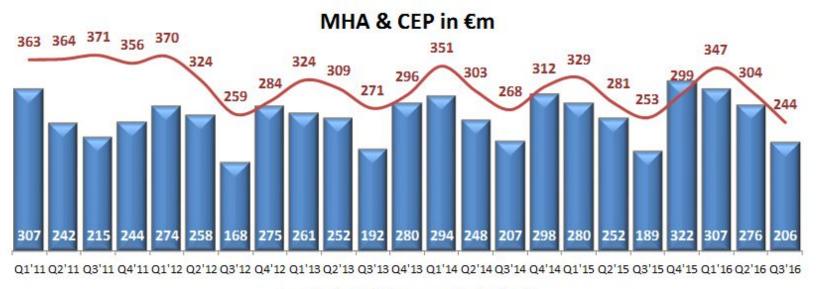




| Rev. in €m % vs. Rev. N-1 | 2015.09 | Exchange rate impact | Evolution excluding exchange rate | 2016.09 | |
|---------------------------------|------------------|-------------------------|---|----------------------|--|
| MHA | 594 | -13 -2% | 113 <i>19</i> % | 695 17% | |
| CEP | 195 | -1 0% | -44 -22% | 151 -23% | |
| S&S | 165 | -3 -2% | 6 4% | 167 ^{1%} | |
| Total | <mark>954</mark> | -17 -2% | 75 ^{8%} | 1 012 6% | |



Q3 order intake & order book on equipment



Order Intake — Orderbook



MHA operational review

- Dynamic business activity in Europe
- Agricultural Euro 3B flexibility ending 30.09.2016 : booster effect on sales (~€15m in September) resulting in a decreasing order book
- Product plan dynamic
- Operational performance
- Dynamism of French and European rental companies (2016 and 2017 effects)
- Foreign currencies growing negative pressure
- Still difficult agricultural business



Strong achievements



CEP operational review

- Business activity level still weak in North America
- Increased competitive pressure
- Foreign currencies remaining negative pressure
- Beginning of the AL6/7 new articulated loaders commercialization (new segment)

An environment still under strong pressure



S&S operational review

- Ongoing business activity growth
- New services implementation
- Work on the machines TCO
- New services structuring
- New services progressive ramp up
- Launch in October 2016 of a new range of connected machines



A structuring work based on the long term



Thank you for your attention

